

Company Registration No. 07559285 (England and Wales)

**DAME ALICE OWEN'S SCHOOL**  
**(A COMPANY LIMITED BY GUARANTEE)**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2025**

# DAME ALICE OWEN'S SCHOOL

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# DAME ALICE OWEN'S SCHOOL

## REFERENCE AND ADMINISTRATIVE DETAILS

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### Governors

G Haigh (Chair of Governors)\*  
H Nemko (Head)  
N Barnes  
D Burrowes (Resigned 31 August 2025)  
A Porter  
G Taylor\*  
M Mills-Bishop  
T Balakrishna\*  
G Keating\*  
A Sykes\*  
P Bruno  
A Harker  
T Jackson (Resigned 2 December 2024)  
M Rose  
J Buoy  
R Bromley\*  
T Dowdall\*  
A Morton\*  
N Dolan (Appointed 21 November 2024)  
S Spencer-Jones (Appointed 01 September 2025)  
H Eyre (Appointed 02 October 2025)

\* members of the Resources Committee, covering Finance & Audit

### Members

N Tindall  
G Haigh (Resigned December 2024)  
T Sligo-Young (Resigned December 2024, Reappointed July 2025)  
K Smart (Appointed December 2024, Resigned July 2025)  
F McMullen (Appointed 11 December 2024)  
S Gould (Appointed 11 December 2024)  
R Fuller (Appointed 11 December 2024)

### Senior leadership team

- Headteacher	H Nemko
- Deputy Headteacher	S Fry
- Deputy Headteacher	V Blackburn
- Assistant Headteacher	M Ewins
- Assistant Headteacher	M James
- Assistant Headteacher	J McClean
- Business Manager	J Campbell

### Company Secretary

L Hennigan

### Company registration number

07559285 (England and Wales)

### Registered office

Dame Alice Owen's School  
Dugdale Hill Lane  
Potters Bar  
Hertfordshire  
EN6 2DU

### Independent auditor

Affinia (Orpington)  
Lynwood House  
Crofton Road  
Orpington  
BR6 8QE

### Bankers

Lloyds Bank PLC  
Hatfield Branch  
PO Box 1000  
BX1 1LT

# DAME ALICE OWEN'S SCHOOL

## REFERENCE AND ADMINISTRATIVE DETAILS

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**Solicitors**

Stone King LLP  
Wellington House  
East Road  
Cambridge  
CB1 1BH

# DAME ALICE OWEN'S SCHOOL

## GOVERNORS' REPORT

### ***FOR THE YEAR ENDED 31 AUGUST 2025***

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The Governors present their annual report together with the Financial Statements and auditor's report of the charitable company for the year 1 September 2024 to 31 August 2025. The annual report serves the purposes of both a trustees' report, and a directors' report and strategic report under company law.

The principal activity of the Dame Alice Owen's Academy Trust is to provide a state education to boys/girls of different abilities between the ages of 11 to 19. The School still maintains a specialism for Languages, Science and Music, whilst providing an overall excellent education. Funding is obtained from the Department for Education (DfE) in the form of recurrent grants, the use of which is restricted to particular purposes. It has a pupil capacity of 1,416 and had a roll of 1,468 in the school census in October 2024.

#### **Structure, governance and management**

##### Constitution

The Charitable Company is a company limited by guarantee incorporated on 10 March 2011, and the predecessor school converted to academy status on 1 April 2011.

Dame Alice Owen's School is an Academy Trust registered under the Companies Act 2006, as a company limited by guarantee without a share capital. The Academy is an exempt charity. The company's memorandum and articles of association are the primary governing documents of the Academy Trust.

The Governors are the trustees of Dame Alice Owen's School and are also the directors of the charitable company for the purposes of company law. Details of the Governors who served during the year, and to the date these Financial Statements are approved, are included in the Reference and Administrative Details on page 1.

##### Members' liability

Each member of the company undertakes to contribute to the assets of the company in the event of the company being wound up while they are a member, or within one year after they cease to be a member. The liability of the members is limited to £10 each for the debts and liabilities contracted before they ceased to be a member.

##### Governors' Indemnities

The trust has not given any indemnity to any third party in respect of any Governors.

##### Method of recruitment and appointment or election of Governors

The Governing Body comprises the following Governors:

- a) Thirteen Governors appointed by the Trustee (Foundation)
- b) Three parent Governors elected by parents;
- c) The Head is an ex-officio Governor;
- d) Three Governors co-opted by the Board

The Members are entitled to nominate or appoint new trustees. The Members are

- a) The Clerk to the Worshipful Company of Brewers
- b) The Master of the Worshipful Company of Brewers
- c) The Upper Warden of the Worshipful Company of Brewers
- d) The Middle Warden of the Worshipful Company of Brewers
- e) Mr Richard Fuller

##### Policies and procedures adopted for the induction and training of Governors

The training and induction provided for new Governors will depend on their existing experience. Where necessary, induction will provide training in charity and educational legal and financial matters. All Governors are provided with the information needed (including policies, minutes, budgets, etc) to undertake their role as Governors. The Academy also purchases the Governor Training Scheme run by the local authority.

# DAME ALICE OWEN'S SCHOOL

## GOVERNORS' REPORT

### FOR THE YEAR ENDED 31 AUGUST 2025

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#### Organisational structure

The Board of Governors, the majority of whom are non-executive, comprises those persons appointed under the Articles of Association. The Board meets at least three times a year and has several committees, including a Resources Committee, which covers Finance & Audit, plus additional sub-committees with specific roles. Governors' committees include: Admissions Committee, Curriculum Committee, Resources Committee and School Community Committee. All of these Committees are formally constituted with terms of reference and comprise appropriately qualified and experienced members.

The Board of Governors delegates specific responsibilities to its Committees, the activities of which are reported to and discussed at full Board Meetings. Day to day management of the Academy is undertaken by the Head supported by the Senior Leadership Team.

The school has one subsidiary, Dame Alice Owen's Music Centre Ltd, company number 02836987. There are two Directors, the Headteacher and the First Deputy Headteacher. The Headteacher controls more than 75% of the voting rights. The function of the subsidiary is to raise funds from non-curricular school activities, with all profits being donated to the school at the end of each year.

#### Arrangements for setting pay and remuneration of key management personnel

The senior leadership team (SLT) are the key management personnel of the trust. Where staff trustees are in place, they receive remuneration for their role as staff and their pay is determined in the same way as applicable to all other staff. Further details of remuneration paid to staff who are trustees is set out within the notes to the accounts.

The pay of the Head is set annually by the Personnel Committee, having regards to performance against objectives set the previous year. Pay of other SLT members is also set by the Personnel Committee again having regard to performance against previously agreed objectives and any recommendations made by the Head.

#### **Trade Union Facility Time**

##### **Relevant union officials**

Number of employees who were relevant union officials during the relevant period	Full-time equivalent employee number
3	3

##### **Percentage of time spent on facility time**

Percentage of time	Number of Employees
0%	3
1% - 50%	0
51% - 99%	0
100%+	0

##### **Percentage of pay bill spent on facility time**

Total Cost of facility time	£0
Total Pay bill	£9,433k
Percentage of the total pay bill spent on facility time	0%

##### **Paid trade union activities**

Time spent on paid trade union activities as a percentage of total paid facility time hours.	0%
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#### Related Parties and other Connected Charities and Organisations

The Dame Alice Owen's Music Centre Limited is the trading company set up by the Governors in 1993 for dealing with income from concerts and exam paper sales.

Old Owen's Association and Sports Club Ltd is an independent charitable sports club providing facilities for past students of Dame Alice Owen's School. The Head of Dame Alice Owen's School serves on the Board of the company.

The Worshipful Company of Brewers is a related party as explained in the related party transactions note to the accounts.

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# DAME ALICE OWEN'S SCHOOL

## GOVERNORS' REPORT

### FOR THE YEAR ENDED 31 AUGUST 2025

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Details of transactions with related parties are set out in the relevant note to the accounts.

#### Disabled Persons

Lifts, ramps and disabled toilets are installed, and door widths are adequate to enable wheelchair access to many of the main areas of the Academy. The policy of the Academy is to support recruitment and retention of students and employees with disabilities.

The Academy does this by adapting the physical environment as and when resources become available, or buildings are replaced, by making support resources available and through training and career development.

#### **Objectives and activities**

##### Objects and aims

The principal object of the company is to advance for the public benefit, education in the United Kingdom. It achieves this object through the operation of the Dame Alice Owen's Academy, providing a state education, free of charge, to pupils aged 11 to 19.

##### Objectives, strategies and activities

The School Improvement Plan (SIP), which is approved by the Governing Body, outlines the strategic priorities for the coming year, the actions required to achieve these, the success criteria, and the evidence to show how these have been achieved. This year's SIP detailed the strategic priorities year as outlined below:

1. Complete Year 2 of the pilot scheme to make feedback to students more meaningful and useful. This was achieved by:
  - Effective instruction that created meaningful opportunities to provide feedback that moves learning forward
  - Carefully identified and justified assessment opportunities with clear success criteria that were shared with students
  - The development by departments of approaches to feedback that are time efficient for teachers and result in focused and practical targets that students respond to.
  - Stopping returning work with grades or scores on, other than for summative assessment
  - Students and parents were made aware of the new approach and the reasons/research behind it;
  
2. Capital Improvement. This was achieved by:
  - Ensuring building safety and improving the environmental impact of the site
  - Awarding the tender to TJ Evers for the rebuild of the new Sports Centre
  - Winning a CIF bid for the replacement of fire doors throughout the main block
  - Winning a CIF CIF bid to secure funding for the replacement of the curtain walling of the dilapidated main block

#### Public Benefit

In setting our objectives and planning our activities the Governors have given careful consideration to the Charity Commission's general guidance on public benefit.

# DAME ALICE OWEN'S SCHOOL

## GOVERNORS' REPORT

### FOR THE YEAR ENDED 31 AUGUST 2025

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#### Strategic report

##### Achievements and Performance

The school won a number of national accolades again this year:

- Our 6<sup>th</sup> form was recognised by the Telegraph as the best non-selective state 6<sup>th</sup> form in the country and was ranked 9<sup>th</sup> overall across the country, including all fully selective and independent schools
- We were awarded the Sunday Times Comprehensive School of the Year, South East
- We received a Gold Award from the Anti-Bullying Alliance
- Vicki Blackburn was recognised as Pastoral Leader of the Year by the National Association for Pastoral Care in Education 2025

Students achieved outstanding exam results, once again. This year we celebrated our best ever A-level results and 2<sup>nd</sup> best ever GCSEs results. We ranked 22<sup>nd</sup> in the country based on the of students who were accepted to Oxbridge, and 207 students were offered a place at University.

In addition, there were many other outstanding achievements throughout the school, with a number of successes across a variety of departments including recognition in a number of national and international sporting and academic competitions.

##### Key performance indicators

- All KPIs are at or above target, with all being above the national average
- Ofsted rating remains at Outstanding in all areas
- The school continues to be oversubscribed
- The 6<sup>th</sup> Form continues to be oversubscribed
- There were no teaching vacancies as at August 2025
- Attendance was 96.2%, improving further on last year's figures (95.6%), bettering pre-covid levels (95.4% in 2019), and higher than the national average of 93%
- Permanent exclusions were 0 for the year
- A Level results and GCSE results were outstanding
- Teacher retention rates remained above 90%

##### Going concern

After making appropriate enquiries, the Board of Governors has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, the Board of Governors continues to adopt the going concern basis in preparing the Financial Statements. Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies.

##### Financial review

We receive our income from a number of different sources. The majority of our income comes from central government via the Department of Education (DfE) who provide us with grant, based largely on our student numbers to cover our staffing and other general running costs (General Annual Grant - GAG). The DfE may provide us with additional grants, which are earmarked for specific purposes (such as Pupil Premium, which must be used to raise the attainment of disadvantaged pupils). These appear in the accounts as DfE/ESFA grants. Where we receive grant or other funding from the Local Authority (such as where we undertake responsibilities on their behalf in respect of our students) this appears in the accounts as other government grants. Such income is collectively referred to as "Restricted Funds".

Other income is received from parents (for example as contributions to trip or other costs) and from third parties (for example from our bank for interest on our account balances or from others who are charged for their use of our facilities). Such other income may be restricted or unrestricted, depending on whether it comes to us with conditions as to its use or whether it is available for spending at the discretion of the trustees.

We hold funds in two broad categories, funds which are available for spending and other funds which are not available for spending.

Spendable funds are in turn sub-categorised between those which are available for spending at the discretion of trustees ("Unrestricted Funds") and those which are subject to condition or restriction, ("Restricted Funds").

# DAME ALICE OWEN'S SCHOOL

## GOVERNORS' REPORT

### FOR THE YEAR ENDED 31 AUGUST 2025

Funds not available for spending include the book value of fixed assets such as land, buildings and equipment. These have a value and are, therefore, included as assets in the accounts but, clearly, we cannot spend this value. In common with all academies and local authorities, our share of the Local Government Pension Scheme (LGPS) surplus / (deficit) must also be reflected in our accounts and as this is not a conventional asset / (liability), it does not get included in spendable funds. The Trust meets its obligations in respect of the LGPS by paying over pension contributions due as calculated by the scheme's actuaries.

The following balances were held at 31 August:

Fund	Category	2025 £'000	2024 £'000
GAG	Restricted General Funds	662	16
Other DfE/ESFA Grants	Restricted General Funds	-	-
Other Income	Restricted General Funds	3,022	3,228
	<b>Sub-total General Restricted Funds</b>	<b>3,684</b>	<b>3,244</b>
Unspent Capital Funds	Restricted Fixed Asset Fund	1,204	463
Other Income	Unrestricted General Fund	164	204
	<b>Sub-Total Spendable Funds</b>	<b>5,052</b>	<b>3,911</b>
Net Book Value of Fixed Assets	Restricted Fixed Asset Fund	29,630	30,262
Capital loan	Restricted Fixed Asset Fund	(361)	(463)
Share of LGPS Surplus / (Deficit)	Restricted Pension Reserve	-	-
	<b>Total All Funds</b>	<b>34,321</b>	<b>33,710</b>

During the year under review there was an increase of £440k (2024: decrease of £446k) on general restricted funds, a decrease of £40k (2024: increase of £8k) on unrestricted funds and after LGPS valuation adjustments, depreciation and capital income and expenditure, an overall increase of £661k (2024: decrease of £739k) on total funds.

There were no significant events this year that have affected the financial performance or position of the trust.

The value in the 'creditors falling due after more than one year' shows the decreasing value of the CIF loan, which was awarded in 2017 to help fund the new teaching block building that was opened in 2019. The total loan amount awarded was £842k and is due to be paid off in August 2026. The value of the tangible fixed assets has reduced due to depreciation being deducted in the year.

#### Reserves policy

The school's reserves policy divides reserves into committed and uncommitted reserves. Committed reserves are actively built up and held for specific purposes such as new building projects, the replacement of sporting facilities, minibuses and main boilers. Other reserves are held to deal with unexpected events and emergencies and should cover at least 1 month's expenditure and capital commitments. Over the past 5 years, the school has been actively building up reserves in the capital building fund to help finance the school's proposed Curtain Walling Replacement project of the main block, and a major refurbishment of the Sports Building and facilities. Once these projects have been carried out current cash reserve levels will diminish considerably. The level of reserves held at 31<sup>st</sup> August 2025 are in keeping with the school's reserves policy.

#### Investment policy

There are no investments held beyond cash and fixed term deposits retained with the major banks with high credit ratings backed by the Financial Services Compensation Scheme. Speculative investments are not permitted.

# DAME ALICE OWEN'S SCHOOL

## GOVERNORS' REPORT

### ***FOR THE YEAR ENDED 31 AUGUST 2025***

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#### Principal risks and uncertainties

The Governors have assessed the major risks to which the Academy is exposed, in particular those relating to academic performance/finances/child welfare/admissions. The Governors have implemented a number of systems to assess risks that the Academy faces, and have developed policies and procedures to mitigate those risks. Where significant financial risk still remains they have ensured they have adequate insurance cover. The Academy has an effective system of internal financial controls and this is explained in more detail in the Statement on Internal Control.

A Discretions Policy has been implemented by the Resources Committee, outlining the Governors' response to special requests for a change to the normal pension payments to be made, in order to minimise any unexpected costs in the pension scheme.

The risk management process has been codified in a risk register implemented by the Senior Leadership Team and overseen by the Board of Governors.

Governors keep spendable reserves under constant review to ensure that they have sufficient income to run the Academy on an efficient basis without affecting the quality of teaching and learning.

#### Financial and risk management objectives and policies

As the nature of the financial instruments dealt with by the company is relatively simple (bank balances, debtors and "trade" creditors), Trustees consider the associated risk in this area to be minimal.

The risk resulting from the company's share of the LGPS deficit is managed by following the advice of the scheme's actuaries, specifically as regards the level of contributions payable, ensuring that annual budgets are drawn up to reflect the actuary's advice.

#### **Fundraising**

The school organises fundraising events and appeals and co-ordinates the activities of our supporters both in the school and in the wider community on behalf of the school.

The school does not use professional fundraisers or involve commercial participators.

There have been no complaints about fundraising activity this year.

The trust complies with the Fundraising Regulator's Code of Fundraising Practice.

All fundraising is undertaken by the trust in a manner that seeks to ensure that it is not unreasonably intrusive or persistent. Contact is made through social media, email, school newsletters, our websites and via students.

#### **Plans for future periods**

The School Improvement Plan (SIP), which is approved by the Governing Body, outlines the strategic priorities for the medium term, the actions required to achieve these, the success criteria, and the evidence to show how these have been achieved. The SIP for 2025-26 details the strategic priorities for the coming year and beyond:

1. Improve/Sustain the quality of education. It is intended that this will be achieved by:
  - Improving starts and ends of lessons to ensure punctuality, smart appearance and improved focus.
  - Maintaining focus in class and reducing mental truancy
  - Sharing of curriculum across the school
  - Developing and running a peer led CPD model
  - Improving Behaviours and Attitudes with sustained focus on attendance and punctuality
2. Improve/Sustain the quality of leadership and management. It is intended that this will be achieved by:
  - Exploring different approaches to attracting new staff to the school
  - Ensuring that learning from CPD is being shared widely and effectively
3. Ensure effective Estate Management. It is intended that this will be achieved by:
  - Ensuring the successful build of the new Sports Hall
  - Improving the environmental impact of the Estate and campus

# DAME ALICE OWEN'S SCHOOL

## GOVERNORS' REPORT

### ***FOR THE YEAR ENDED 31 AUGUST 2025***

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#### **Funds Held as Custodian Trustee on Behalf of Others**

No funds are held as Custodian Trustee on behalf of any third parties.

#### **Auditor**

In so far as the Governors are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Governors' Report, incorporating a strategic report, was approved by order of the Board of Governors, as the company directors, on ..... *15th December 2025* ..... and signed on its behalf by:

  
.....  
G Haigh  
Chair of Governors

# DAME ALICE OWEN'S SCHOOL

## GOVERNANCE STATEMENT

**FOR THE YEAR ENDED 31 AUGUST 2025**

### Scope of responsibility

As Governors we acknowledge we have overall responsibility for ensuring that Dame Alice Owen's School has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Governors has delegated the day-to-day responsibility to the Headteacher, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Dame Alice Owen's School and the Secretary of State for Education. The Headteacher is also responsible for reporting to the Board of Governors any material weaknesses or breakdowns in internal control.

### Governance

The information on governance included here supplements that described in the Governors' Report and in the Statement of Governors' Responsibilities. The Full Board of Governors has formally met 3 times during the year, with 4 separate committees meeting at least a further 3 times each in the year. Monthly Management finance reports were uploaded to the governor portal for all governors to interrogate. Attendance during the year at meetings of the Board of Governors was as follows:

#### Governors Attendance at Committees September 2024- July 2025

Name	Admissions Committee	Curriculum Committee	School Community Committee	Resources Committee	Full Governing Body
	(4 meetings held)	(3 meetings held)	(3 meetings held)	(3 meetings held)	(4 meetings held)
	Attendance:	Attendance:	Attendance:	Attendance:	Attendance:
Tristan Balakrishna				2	3
Nick Barnes					3
Ruth Bromley					4
Patricia Bruno		2	2		3
Jon Buoy	4	3	3		4
David Burrowes	3	1	1		3
Gary Haigh	3	2	2	3	4
Amy Harker	2				4
Tania Jackson		1	1		1
Gill Keating				3	4
Mark Mills- Bishop					2
Hannah Nemko	4	3	3	3	4
Andrew Porter	2	2	2		2
Michael Rose		3	3		4
Adrian Sykes	3	3	3	1	4
Glenn Taylor				3	4
Tom Dowdall				3	4
Alan Morton				3	4
Nick Dolan		2	2		4

The composition of the Governing Body changed slightly this year with the removal of staff governors, in line with the changes to the Academies Trust Handbook. There were 2 resignations from the Board and 1 appointments in the year. The Governing Board met three times to review all aspects of the School's operation, receive reports on key matters and to approve policies as required. Additionally, the Curriculum, Admissions, Resources and School Community Committees also met at least three times – at least once per term. The Salary and Remuneration Committee met in October 2024 to approve the annual salary awards. Most governors acted as Link Governors, meeting with members of the School's Senior Leadership Team to review key strategic areas in depth each term and their findings were circulated to the whole board and discussed at meetings. Additionally, each staff leaver was interviewed by a Governor and the findings were reported back to the Board.

# **DAME ALICE OWEN'S SCHOOL**

## **GOVERNANCE STATEMENT**

### **FOR THE YEAR ENDED 31 AUGUST 2025**

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The Board discharged all of its statutory and fiduciary duties and no challenges were highlighted.

The Board and Committees reviewed data reports on various aspects of the School (Finance, Curriculum, Safeguarding, Examinations, Attendance, Behaviour, etc) and deemed the quality of data to be sufficient to enable appropriate governance.

The School Budget is reviewed at each Resources Committee and each Full Governing Body meeting (so, six times in total). Additionally, a report of financial performance versus budget is circulated to the whole Governing Board each month.

#### **Conflict of interest**

A register of interest is maintained by the school and records any potential conflict of interests amongst staff and the Governing Body. This register is updated annually and again when any new members of staff or trustees join the school. At the start of each governing body committee meeting and full governing body meeting, a further register of interests is taken and any conflict of interests are discussed and mitigated.

#### **Governance reviews**

The Governing Board conducted a skills and training audit in Spring Term 2025. The skills capability was deemed to be well balanced and appropriate for the Governing Body to function effectively, and training was also brought up to date. Training focus for 2025/26 was agreed to be Exclusions, SEND, Pupil Premium and Equality and Diversity.

An updated induction programme has also been developed (and successfully trialled in 2024) which will be used to induct new governors from the 2025/26 academic year.

An external audit of governance effectiveness is likely to be commissioned in 2027. This will be four years after the previous, very positive, effectiveness audit which was conducted in 2023.

The Resources Committee is a sub-committee of the main Board of Governors. The Finance and Audit committee has decision-making powers within the scheme of delegation. Its purpose is to assist and support the governing body, ensuring that sound oversight is exercised over the management of the academy's finances and resources.

The Resources Committee were able to, again, produce a balanced budget for the year in spite of greatly increased salary costs. The work involved in producing this is in addition to the normal business of dealing with the statutory accounts, budget monitoring, risk control, capital projects, Foundation bid, investments, reserves and internal audit. The committee also carried out regular internal audits of the finance and facilities departments to ensure compliance with the Academies Trust Handbook and Health and Safety legislation.

#### **Review of Value for Money**

As Accounting Officer, the Head Teacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to educational and wider societal outcomes, as well as estates safety and management, achieved in return for the taxpayer resources received.

The Accounting Officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Governors where value for money can be improved, including the use of benchmarking data where available. The Accounting Officer for the academy trust has delivered improved value for money during the year as described hereunder.

The last academic year was, once again, very financially challenging. Pay awards were under funded again by the government and the additional funding that was available was not announced until the financial year had started. This made budgeting for the coming year extremely challenging. To compound matters, in the November 2024 budget, increases in Employers NI were announced for April 2025, again with no sign of any extra funding to mitigate the additional cost to the school.

In order to try to alleviate these additional financial pressures we looked at our highest value contracts and retendered or renegotiated costs to ensure very best value to the school. We undertook formal renegotiations with Haywards, our cleaning contractors, and reduced our day time cleaning by one cleaner, and moved the office cleaning from daily to weekly. This has saved the school over £30K and brings the cost of the contract back down to pre-2025 levels.

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# DAME ALICE OWEN'S SCHOOL

## GOVERNANCE STATEMENT

### FOR THE YEAR ENDED 31 AUGUST 2025

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We also retendered for our catering contract, as the cost of this contract was still significantly higher than pre-covid years, when it had proved to be a profitable service. As part of the tender, we changed the contract model from a 'cost plus' to a 'guaranteed return' contract. This means the school has a guaranteed return of £10k a year from our new catering supplier with a 60% share of any profits made above those budgeted. As the service had been costing the school well in excess of £70k, this is a significant saving for the school.

The school were awarded two CIF bids this year from the Department for Education. The CIF income will allow the school to fund a replacement Fire Door project to ensure all fire doors in our oldest building are compliant with current fire regulations and enhance fire safety within the school. It will also subsidise the replacement of all the windows and cladding to the main block, which will make this ageing block much more sustainable and will vastly improve the thermal quality of the curtain walling to the building. This should also see future energy bills reduce significantly as the insulation is vastly improved.

A decision was made this year, following a large number of surveys, and investigating potential funding streams, to replace the dilapidated Sports Hall, which recently celebrated its 50th year. The works required were professionally tendered to ensure best value for money, and TJ Evers were appointed contractors in June this year. The works will be completely privately funded, with large donations being secured by The Worshipful Company of Brewers, the FE Clearly Trust and the Nick Barnes Trust. The school also launched a fundraising campaign in May at the Arsenal Training Ground, with an ambitious target of £1million. In the first 3 months of the campaign the school has raised close to £100k, with £30k alone raised from the school's Lashings Cricket fundraiser. Further large-scale events are planned throughout the rest of the year.

General maintenance was also carried out on all blocks this summer, including maintenance to roofs, flooring and general decoration to ensure we extend the lifespan and viability of all our buildings and facilities.

Regular internal audits of the finance department, alongside regular reviews of the budget and management accounts by the Resources committee ensured probity and transparency between the governing body and the finance department. The use of a series of Link Governors with individual specific skills also feeds into a programme of internal scrutiny across different departments within the school.

The school's latest external audit reported sound financial management and no concerns that rules laid down in the Academies Trust Handbook were not being followed.

#### **The purpose of the system of internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Dame Alice Owen's School for the period 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and Financial Statements.

#### **Capacity to handle risk**

The Board of Governors has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Governors is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the period 01 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Governors.

#### **The risk and control framework**

The academy trust's system of internal control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Finance and general-purpose committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;

# DAME ALICE OWEN'S SCHOOL

## GOVERNANCE STATEMENT

**FOR THE YEAR ENDED 31 AUGUST 2025**

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- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- identification and management of risks.

The Board of Governors has considered the need for a specific internal audit function and has appointed Buzzacotts, a firm of auditors to the education sector, to carry out internal scrutiny on behalf of the Governing Body, based on a programme of works compiled by the Governing Body. The very experienced Chairs of the Resources committee, alongside the use of Link Governors with specific individual experience, also carried out termly audits, including those of compliance, and Health and Safety.

The reviewer's role includes giving advice on financial, H&S and other procedural matters, and performing a range of checks on the academy trust's financial systems. In particular the checks carried out in the current period included:

- Review of IT Systems and Cyber Security
- Review of Safeguarding
- Review of Health and Safety Compliance in high risk departments

On a termly basis, the internal scrutineers report to the Governing Body, through the Resources Committee, on the operation of the systems of control and on the discharge of the Governing Body' financial responsibilities

In each of the areas above, no material control weaknesses were identified and all findings have been reported to Governors. Governors are satisfied that this audit role has been delivered effectively.

### Review of effectiveness

As Accounting Officer, the Headteacher, has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the responsible officer
- the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

### Conclusion

Based on the advice of the Resources committee and the Accounting Officer, the Board of Trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the members of the Board of Governors on 1st December 2025 and signed on its behalf by:

  
.....  
G Haigh  
Chair of Governors

  
.....  
H Nemko  
Headteacher & Accounting Officer

# DAME ALICE OWEN'S SCHOOL

## STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

**FOR THE YEAR ENDED 31 AUGUST 2025**

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As accounting officer of Dame Alice Owen's School, I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the trust's funding agreement with the Department for Education (DfE), and the requirements of the Academy Trust Handbook, including responsibilities for estates safety and management. I have also considered my responsibility to notify the Academy Trust Board of Governors and DfE of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management.

I confirm that I and the Board of Governors are able to identify any material irregular or improper use of all funds by the Academy Trust, or material non-compliance with the framework of authorities.

I confirm that no instances of material irregularity, impropriety or non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Governors and DfE.



H Nemko  
**Accounting Officer**

Date: 1 December 2025

# DAME ALICE OWEN'S SCHOOL

## STATEMENT OF GOVERNORS' RESPONSIBILITIES

**FOR THE YEAR ENDED 31 AUGUST 2025**

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The Governors (who act as trustees for Dame Alice Owen's School and are also the directors of Dame Alice Owen's School for the purposes of company law) are responsible for preparing the Governors' report and the financial statements in accordance with the Academies Accounts Direction 2024 to 2025 published by the Department for Education, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Governors to prepare financial statements for each financial year. Under company law, the Governors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these financial statements, the Governors are required to:

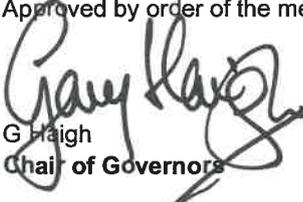
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Governors are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Governors are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Governors on 15 December 2025 and signed on its behalf by:

  
G. Haigh  
Chair of Governors

# DAME ALICE OWEN'S SCHOOL

## INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF DAME ALICE OWEN'S SCHOOL

*FOR THE YEAR ENDED 31 AUGUST 2025*

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### **Opinion**

We have audited the financial statements of Dame Alice Owen's School for the year ended 31 August 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025 issued by the Department for Education.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Governors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Academy Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Governors with respect to going concern are described in the relevant sections of this report.

### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Governors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# DAME ALICE OWEN'S SCHOOL

## INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF DAME ALICE OWEN'S SCHOOL (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2025**

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### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' report including the incorporated strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Governors' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Governors' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Governors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of Governors**

As explained more fully in the statement of Governors' responsibilities, the Governors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Governors are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the charitable company, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

- Enquiry of management and those charged with governance around actual and potential litigation and claims.
- Enquiry of management to identify any instances of non-compliance with laws and regulations.
- Reviewing minutes of meetings of those charged with governance.
- Reviewing internal audit reports.
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.

# DAME ALICE OWEN'S SCHOOL

## INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF DAME ALICE OWEN'S SCHOOL (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2025**

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A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



### **Louise Hallsworth FCA (Senior Statutory Auditor)**

For and on behalf of Affinia (Orpington), Statutory Auditor  
Chartered Accountants  
Lynwood House  
Crofton Road  
Orpington  
BR6 8QE

Date: 15 December 2025

# **DAME ALICE OWEN'S SCHOOL**

## **INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY TO DAME ALICE OWEN'S SCHOOL AND THE SECRETARY OF STATE FOR EDUCATION**

**FOR THE YEAR ENDED 31 AUGUST 2025**

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In accordance with the terms of our engagement letter dated 21 March 2025 and further to the requirements of the Department for Education (DfE) as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Dame Alice Owen's School during the period 1 September 2024 to 31 August 2025 have not been applied to the purposes intended by Parliament and that the financial transactions do not conform to the authorities which govern them.

This report is made solely to Dame Alice Owen's School and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Dame Alice Owen's School and the Secretary of State for Education those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Dame Alice Owen's School and the Secretary of State for Education, for our work, for this report, or for the conclusion we have formed.

### **Respective responsibilities of the accounting officer of Dame Alice Owen's School and the reporting accountant**

The accounting officer is responsible, under the requirements of Dame Alice Owen's School's funding agreement with the Secretary of State for Education and the Academy Trust Handbook, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2024 to 31 August 2025 have not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

### **Approach**

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by the DfE, which requires a limited assurance engagement as set out in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- Review of payments to staff;
- Review of payments to suppliers and other third parties;
- Review of grant and other income streams;
- Review of some key financial control procedures;
- Discussions with finance staff;
- Consideration of the record maintained by the Accounting Officer of the oversight they have exercised;
- Consideration of the programme of internal scrutiny implemented by the Academy Trust in order to comply with its obligations under 3.1 of the Academy Trust Handbook 2024.

# DAME ALICE OWEN'S SCHOOL

## INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY TO DAME ALICE OWEN'S SCHOOL AND THE SECRETARY OF STATE FOR EDUCATION (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2025**

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### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2024 to 31 August 2025 has not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.



### Reporting Accountant

Affinia (Orpington)  
Lynwood House  
Crofton Road  
Orpington  
BR6 8QE

15 December 2025  
Date: .....

# DAME ALICE OWEN'S SCHOOL

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2025

	Notes	Unrestricted funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total 2025 £'000	Total 2024 £000
<b>Income and endowments from:</b>						
Donations and capital grants	4	262	1,310	909	2,481	1,716
Charitable activities:						
- Funding for educational operations	5	-	10,720	-	10,720	10,105
Other trading activities	6	150	-	-	150	151
Investments	7	-	132	-	132	95
<b>Total</b>		<u>412</u>	<u>12,162</u>	<u>909</u>	<u>13,483</u>	<u>12,067</u>
<b>Expenditure on:</b>						
Raising funds	8	-	702	-	702	743
Charitable activities:						
- Educational operations	9	399	10,748	966	12,113	12,036
<b>Total</b>	8	<u>399</u>	<u>11,450</u>	<u>966</u>	<u>12,815</u>	<u>12,779</u>
<b>Net income/(expenditure)</b>		13	712	(57)	668	(712)
Transfers between funds	19	(53)	(215)	268	-	-
<b>Other recognised gains/(losses)</b>						
Actuarial gains on defined benefit pension schemes	21	-	1,102	-	1,102	212
Adjustment for restriction on pension assets	21	-	(1,159)	-	(1,159)	(239)
<b>Net movement in funds</b>		<u>(40)</u>	<u>440</u>	<u>211</u>	<u>611</u>	<u>(739)</u>
<b>Reconciliation of funds</b>						
Total funds brought forward		204	3,244	30,262	33,710	34,449
Total funds carried forward		<u>164</u>	<u>3,684</u>	<u>30,473</u>	<u>34,321</u>	<u>33,710</u>

# DAME ALICE OWEN'S SCHOOL

## STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2025

Comparative year information Year ended 31 August 2024	Notes	Unrestricted	Restricted funds:		Total
		funds £'000	General £'000	Fixed asset £'000	2024 £'000
<b>Income and endowments from:</b>					
Donations and capital grants	4	750	714	252	1,716
Charitable activities:					
- Funding for educational operations	5	-	10,105	-	10,105
Other trading activities	6	151	-	-	151
Investments	7	-	95	-	95
<b>Total</b>		<u>901</u>	<u>10,914</u>	<u>252</u>	<u>12,067</u>
<b>Expenditure on:</b>					
Raising funds	8	-	743	-	743
Charitable activities:					
- Educational operations	9	893	9,935	1,208	12,036
<b>Total</b>	8	<u>893</u>	<u>10,678</u>	<u>1,208</u>	<u>12,779</u>
<b>Net income/(expenditure)</b>		8	236	(956)	(712)
Transfers between funds	19	-	(655)	655	-
<b>Other recognised gains/(losses)</b>					
Actuarial gains on defined benefit pension schemes	21	-	212	-	212
Adjustment for restriction on pension assets	21	-	(239)	-	(239)
<b>Net movement in funds</b>		8	(446)	(301)	(739)
<b>Reconciliation of funds</b>					
Total funds brought forward		196	3,690	30,563	34,449
Total funds carried forward		<u>204</u>	<u>3,244</u>	<u>30,262</u>	<u>33,710</u>

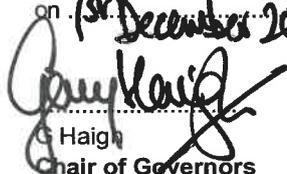
# DAME ALICE OWEN'S SCHOOL

## BALANCE SHEET

AS AT 31 AUGUST 2025

	Notes	2025 £'000	2024 £000	2024 £000
<b>Fixed assets</b>				
Tangible assets	13		29,630	30,262
<b>Current assets</b>				
Debtors	15	1,068		281
Investments		1,184		2,160
Cash at bank and in hand		3,793		2,257
		<u>6,045</u>		<u>4,698</u>
<b>Current liabilities</b>				
Creditors: amounts falling due within one year	16	(1,115)		(913)
<b>Net current assets</b>			<u>4,930</u>	<u>3,785</u>
<b>Total assets less current liabilities</b>			<u>34,560</u>	<u>34,047</u>
Creditors: amounts falling due after more than one year	17		(239)	(337)
<b>Net assets excluding pension asset</b>			<u>34,321</u>	<u>33,710</u>
Defined benefit pension scheme asset	21		-	-
<b>Total net assets</b>			<u>34,321</u>	<u>33,710</u>
<b>Funds of the Academy Trust:</b>				
<b>Restricted funds</b>	19			
- Fixed asset funds			30,473	30,262
- Restricted income funds			3,684	3,244
<b>Total restricted funds</b>			<u>34,157</u>	<u>33,506</u>
<b>Unrestricted income funds</b>	19		164	204
<b>Total funds</b>			<u>34,321</u>	<u>33,710</u>

The financial statements on pages 21 to 46 were approved by the Governors and authorised for issue on 1<sup>st</sup> December 2025 and are signed on their behalf by:

  
G Haigh  
Chair of Governors

Company registration number 07559285 (England and Wales)

# DAME ALICE OWEN'S SCHOOL

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2025

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	Notes	2025 £'000	2024 £000	2024 £000
<b>Cash flows from operating activities</b>				
Net cash used in operating activities	22		(21)	(440)
<b>Cash flows from investing activities</b>				
Dividends, interest and rents from investments		132	95	
Capital grants from DfE Group		909	252	
Purchase of tangible fixed assets		(334)	(129)	
Purchase of investments		976	(610)	
		<hr/>	<hr/>	
<b>Net cash provided by/(used in) investing activities</b>			1,683	(392)
<b>Cash flows from financing activities</b>				
Repayment of long term loan		(102)	(126)	
Finance costs		(24)	-	
		<hr/>	<hr/>	
<b>Net cash used in financing activities</b>			(126)	(126)
<b>Net increase/(decrease) in cash and cash equivalents in the reporting period</b>			1,536	(958)
Cash and cash equivalents at beginning of the year			2,257	3,215
			<hr/>	<hr/>
<b>Cash and cash equivalents at end of the year</b>			3,793	2,257
			<hr/> <hr/>	<hr/> <hr/>

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2025

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### 1 Accounting policies

Dame Alice Owen's School is a charitable company limited by guarantee incorporated in England and Wales (company number 07559285). The address of its registered office, and place of business (if different), is given on page 1. The nature of the Academy Trust's operations is set out in the Governors' report.

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### 1.1 Basis of preparation

The financial statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2024 to 2025 issued by the Department for Education, the Charities Act 2011 and the Companies Act 2006.

The Financial Statements are prepared in British Pound Sterling (£), the functional and presentational currency, rounded to the nearest £1,000.

#### 1.2 Going concern

The Governors assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Governors make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

##### Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

##### Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2025

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#### 1 Accounting policies

(Continued)

##### Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

##### Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

#### 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

##### Expenditure on raising funds

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

##### Charitable activities

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

#### 1.5 Tangible fixed assets and depreciation

Assets costing £5,000 or more per item (or less if they form part of a larger purchase or project where the total cost exceeds £25,000) are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Where tangible fixed assets have been acquired / funded by other income, the fixed asset fund is also credited. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities.

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2025

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#### 1 Accounting policies

(Continued)

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Leasehold land and buildings	2%
Assets under construction	Not depreciated
Computer equipment	20%
Fixtures, fittings & equipment	10%
Motor vehicles	10%

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

#### 1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

#### 1.7 Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

#### 1.8 Investments

Current asset investments are stated at market value.

#### 1.9 Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows.

##### Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

##### Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### 1.10 Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2025

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#### 1 Accounting policies

(Continued)

##### 1.11 Pensions benefits

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the Academy Trust.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

##### 1.12 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Governors.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

##### 1.13 Agency Arrangement

Where the Academy Trust acts as agent in collecting and / or distributing from the DfE or others, and subsequent disbursements are excluded from the Statement of Financial Activities as the Academy Trust does not have control over charitable application of the funds. The funds received and paid, and any balances held are disclosed in note 28.

#### 2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

##### Critical accounting estimates and assumptions

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2025

#### 2 Critical accounting estimates and areas of judgement

(Continued)

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 21, will impact on the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2025. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### Critical areas of judgement

In preparing these Financial Statements, the Governors have not needed to exercise any subjective judgments that would be critical to the Academy Trust's Financial Statements.

#### 3 General Annual Grant (GAG)

Under the funding agreement with the Secretary of State, the Academy Trust was subject to limits at 31 August 2025 on the amount of GAG that could be carried forward from one year to the next. An amount equal to 12% of GAG could be carried forward, of which up to 2% could be used for general recurrent purposes, with any balance being available for premises/capital purposes.

The Academy Trust has not exceeded these limits during the year ended 31 August 2025.

#### 4 Donations and capital grants

	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £000
Capital grants	-	909	909	252
Other donations	262	1,310	1,572	1,464
	<u>262</u>	<u>2,219</u>	<u>2,481</u>	<u>1,716</u>

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2025

#### 5 Funding for the Academy Trust's charitable activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £000
<b>DfE/ESFA grants</b>				
General annual grant (GAG)	-	6,122	6,122	5,866
Other DfE/ESFA grants:				
- Pupil premium	-	143	143	136
- 16-19 funding	-	2,821	2,821	2,683
- Teachers Pay	-	102	102	102
- Core Schools Budget	-	216	216	-
- Teachers Pension	-	342	342	167
- Others	-	173	173	276
	-	9,919	9,919	9,230
<b>Other government grants</b>				
Local authority grants	-	217	217	229
Other grants	-	19	19	-
	-	236	236	229
<b>Other funding</b>				
Trips income	-	560	560	646
Other incoming resources	-	5	5	-
	-	565	565	646
<b>Total funding</b>	-	10,720	10,720	10,105

#### 6 Other trading activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £000
Hire of facilities	63	-	63	65
Income from facilities and services	67	-	67	55
Insurance claims	20	-	20	31
	150	-	150	151

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2025

7	Investment income	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £000	
	Short term deposits	-	132	132	95	
8	Expenditure	Staff costs £'000	Non-pay expenditure Premises £'000	Other £'000	Total 2025 £'000	Total 2024 £000
	Expenditure on raising funds					
	- Direct costs	30	-	672	702	743
	Academy's educational operations					
	- Direct costs	8,245	769	498	9,512	9,193
	- Allocated support costs	1,140	1,065	396	2,601	2,843
		<u>9,415</u>	<u>1,834</u>	<u>1,566</u>	<u>12,815</u>	<u>12,779</u>
 <b>Net income/(expenditure) for the year includes:</b>					<b>2025</b>	<b>2024</b>
					<b>£'000</b>	<b>£000</b>
	Operating lease rentals			4	4	
	Depreciation of tangible fixed assets			961	986	
	Loss on disposal of fixed assets			5	-	
	Fees payable to auditor for:					
	- Audit			10	10	
	- Other services			7	6	
	Bank and loan interest			24	-	
	Net interest on defined benefit pension liability			(31)	(12)	

Included within expenditure are the following transactions:

	Total £
Gifts made by the Academy Trust - total	<u>247</u>

Clarification – While the majority of disclosure in these accounts are rounded to £'000, the disclosure of gifts made is not. The value of gifts for the year is £247 (and not £247k).

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

### 9 Charitable activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £000
<b>Direct costs</b>				
Educational operations	380	9,132	9,512	9,193
<b>Support costs</b>				
Educational operations	19	2,582	2,601	2,843
	<u>399</u>	<u>11,714</u>	<u>12,113</u>	<u>12,036</u>

### Analysis of costs

	2025 £'000	2024 £000
<b>Direct costs</b>		
Teaching and educational support staff costs	8,245	7,879
Staff development	18	14
Depreciation	769	792
Technology costs	92	101
Educational supplies and services	151	166
Examination fees	192	187
Other direct costs	45	54
	<u>9,512</u>	<u>9,193</u>
<b>Support costs</b>		
Support staff costs	1,166	1,111
Defined benefit pension scheme - staff costs (FRS102 adjustment)	(26)	(15)
Depreciation	192	194
Loss on disposal of fixed assets	5	-
Technology costs	58	13
Maintenance of premises and equipment	198	625
Cleaning	284	258
Energy costs	198	264
Rent, rates and other occupancy costs	133	120
Insurance	46	42
Security and transport	27	13
Catering	188	84
Finance costs	24	-
Defined benefit pension scheme - finance costs (FRS102 adjustment)	(31)	(12)
Legal costs	6	5
Other support costs	110	120
Governance costs	23	21
	<u>2,601</u>	<u>2,843</u>

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

### 10 Staff

#### Staff costs and employee benefits

Staff costs during the year were:

	2025 £'000	2024 £'000
Wages and salaries	6,853	6,683
Social security costs	784	680
Pension costs	1,796	1,593
Defined benefit pension scheme - staff costs (FRS102 adjustment)	(26)	(15)
	<u>9,407</u>	<u>8,941</u>
Staff costs - employees	9,407	8,941
Agency staff costs	8	8
Staff restructuring costs	-	54
	<u>9,415</u>	<u>9,003</u>

Staff restructuring costs comprise:

Severance payments	-	54
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#### Staff numbers

The average number of persons employed by the Academy Trust during the year was as follows:

	2025 Number	2024 Number
Teachers	109	116
Administration and support	96	97
Management	7	8
	<u>212</u>	<u>221</u>

The number of persons employed, expressed as a full time equivalent, was as follows:

	2025 Number	2024 Number
Teachers	87	93
Administration and support	49	50
Management	7	8
	<u>143</u>	<u>151</u>

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2025

#### 10 Staff

(Continued)

##### Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance contributions) exceeded £60,000 was:

	2025 Number	2024 Number
£60,000 - £70,000	15	10
£70,001 - £80,000	4	3
£80,001 - £90,000	3	1
£130,001 - £140,000	-	1
£140,001 - £150,000	1	-
	<u>      </u>	<u>      </u>

##### Key management personnel

The key management personnel of the Academy Trust comprise the Governors and the senior management team as listed on page 1. The total amount of key management personnel benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy Trust was £914,610 (2024: £893,035).

#### 11 Governors' remuneration and expenses

One or more of the Governors has been paid remuneration or has received other benefits from an employment with the Academy Trust. The Headteacher and other staff Governors only receive remuneration in respect of services they provide undertaking the roles of Headteacher and staff members under their contracts of employment, and not in respect of their services as Governors.

The value of Governors' remuneration and other benefits was as follows:

H Nemko (Headteacher):

- Remuneration: £145,000 - £150,000 (2024: £135,000 - £140,000)
- Employer's pension contributions: £40,000 - £45,000 (2024: £30,000 - £35,000)

T Jackson (Staff Governor - resigned 02 December 2024):

- Remuneration: £25,000 - £30,000 (2024: £20,000 - £25,000)
- Employer's pension contributions: £5,000 - £10,000 (2024: £nil - £5,000)

During the year ended 31 August 2025, travel, subsistence, and other expenses totalling £434 (2024: £911) were reimbursed or paid directly to 1 Governor (2024: 2 Governors).

Other related party transactions involving the Governors are set out in note 26.

#### 12 Governors' and officers' insurance

The Academy Trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy Trust business, and provides cover up to £10,000,000. It is not possible to quantify the Governors and officers indemnity element from the overall cost of the RPA scheme.

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

### 13 Tangible fixed assets

	Leasehold land and buildings £'000	Assets under construction £'000	Computer equipment £'000	Fixtures, fittings & equipment £'000	Motor vehicles £'000	Total £'000
<b>Cost</b>						
At 1 September 2024	38,499	-	356	1,770	129	40,754
Additions	59	249	14	-	12	334
Disposals	-	-	-	-	(8)	(8)
At 31 August 2025	38,558	249	370	1,770	133	41,080
<b>Depreciation</b>						
At 1 September 2024	9,027	-	304	1,103	58	10,492
On disposals	-	-	-	-	(3)	(3)
Charge for the year	771	-	16	163	11	961
At 31 August 2025	9,798	-	320	1,266	66	11,450
<b>Net book value</b>						
At 31 August 2025	28,760	249	50	504	67	29,630
At 31 August 2024	29,472	-	52	667	71	30,262

Leasehold land is included at a nominal value of £1, reflecting legal restrictions as to its use.

### 14 Fixed asset investments

#### Historical cost:

At 31 August 2025	2
At 31 August 2024	2

Clarification – While the majority of disclosure in these accounts are rounded to £'000, the disclosure of fixed asset investments is not. The value of fixed asset investments for the year is £2 (and not £2k).

#### Holdings of more than 20%

The Academy Trust holds more than 20% of the share capital of the following undertakings:

Company	Country of registration or incorporation	Shares held	
		Class	%
<b>Subsidiary undertakings</b>			
Dame Alice Owen's School Music Centre Limited (company no. 02836987)	England	Ordinary	100

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2025

#### 14 Fixed asset investments

(Continued)

The aggregate amount of capital and reserves and the results of these undertakings for the last relevant financial year were as follows:

	Principal activities	Capital and reserves £'000	Profit/(loss) for the year £'000
Dame Alice Owen's School Music Centre Limited (company no. 02836987)	Provision of music tuition and music concert productions, sales of exam papers to students and operation of vending machines.	2	28,486

Clarification – While the majority of disclosure in these accounts are rounded to £'000, the disclosure of subsidiary undertakings is not. The value of subsidiary capital and reserves for the year is £2 (and not £2k) and the value of subsidiary profit for the year is £28,486 (and not £28,486k).

#### 15 Debtors

	2025 £'000	2024 £000
Trade debtors	25	-
VAT recoverable	25	16
Prepayments and accrued income	1,018	265
	<u>1,068</u>	<u>281</u>

#### 16 Creditors: amounts falling due within one year

	2025 £'000	2024 £000
Government loans	122	126
Trade creditors	149	15
Other taxation and social security	181	149
DfE creditors	51	40
Other creditors	225	220
Accruals and deferred income	387	363
	<u>1,115</u>	<u>913</u>

#### 17 Creditors: amounts falling due after more than one year

	2025 £'000	2024 £000
Government loans	<u>239</u>	<u>337</u>

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

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17 Creditors: amounts falling due after more than one year	(Continued)	
	2025	2024
	£'000	£000
<b>Analysis of loans</b>		
Wholly repayable within five years	361	463
Less: included in current liabilities	(122)	(126)
	<u>239</u>	<u>337</u>
Amounts included above	<u>239</u>	<u>337</u>
<b>Loan maturity</b>		
Debt due in one year or less	122	126
Due in more than one year but not more than two years	122	126
Due in more than two years but not more than five years	117	211
	<u>361</u>	<u>463</u>

There are two loans, as follows:

- £298k (2024: £379k) relates to a CIF capital loan received to fund a capital project, repayable over 8 years commencing in 2019/20.
- £63k (2024: £84k) relates to Salix loan to fund an energy saving LED Lighting project, interest free, repayable over 8 years, commencing in 2020/21.

18 Deferred income	2025	2024
	£'000	£000
Deferred income is included within:		
Creditors due within one year	<u>299</u>	<u>167</u>
Deferred income at 1 September 2024	167	182
Released from previous years	(167)	(182)
Resources deferred in the year	<u>299</u>	<u>167</u>
Deferred income at 31 August 2025	<u>299</u>	<u>167</u>

Deferred income at 31 August 2025 comprises £261k (2024: £151k) of trips / visits income received in advance of activities taking place next year, £27k (2024: £nil) of catering income received in advance and £11k (2024: £16k) of other income received in advance.

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

### 19 Funds

	Balance at 1 September 2024 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2025 £'000
<b>Restricted general funds</b>					
General Annual Grant (GAG)	16	6,122	(5,467)	(9)	662
Pupil premium	-	143	(143)	-	-
Other DfE/ESFA grants	-	3,654	(3,654)	-	-
Other government grants	-	236	(236)	-	-
Other restricted funds	3,228	2,007	(2,007)	(206)	3,022
Pension reserve	-	-	57	(57)	-
	<u>3,244</u>	<u>12,162</u>	<u>(11,450)</u>	<u>(272)</u>	<u>3,684</u>
<b>Restricted fixed asset funds</b>					
Inherited on conversion	18,680	-	(511)	-	18,169
DfE group capital grants	5,988	909	(178)	4	6,723
Capital expenditure from GAG and other funds	5,594	-	(277)	264	5,581
	<u>30,262</u>	<u>909</u>	<u>(966)</u>	<u>268</u>	<u>30,473</u>
<b>Total restricted funds</b>	<u>33,506</u>	<u>13,071</u>	<u>(12,416)</u>	<u>(4)</u>	<u>34,157</u>
<b>Unrestricted funds</b>					
General funds	204	412	(399)	(53)	164
	<u>204</u>	<u>412</u>	<u>(399)</u>	<u>(53)</u>	<u>164</u>
<b>Total funds</b>	<u>33,710</u>	<u>13,483</u>	<u>(12,815)</u>	<u>(57)</u>	<u>34,321</u>

The specific purposes for which the funds are to be applied are as follows:

The Restricted General Funds are used to fund the general operating costs of the Academy.

Under the funding agreement with the Secretary of State, the Academy Trust was subject to a limit on the amount of GAG that it could carry forward at 31 August 2025. Note 3 confirms that the limit was not exceeded.

The Pension Reserve represents the Academy Trust's share of the LGPS pension fund deficit / surplus, as valued by the scheme's actuaries.

The Restricted Fixed Asset Fund represents the net book value of fixed assets plus the unspent element of Capital funds, less Capital Loans. When assets are purchased, the fund is increased, and depreciation charges reduce the fund.

Unrestricted Funds represent balances held at period end that can be applied at the discretion of the Governors, to support any of the Academy Trust's charitable purposes.

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

### 19 Funds

(Continued)

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2023 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2024 £'000
<b>Restricted general funds</b>					
General Annual Grant (GAG)	68	5,866	(5,792)	(126)	16
Pupil premium	-	136	(136)	-	-
Other DfE/ESFA grants	-	3,228	(3,228)	-	-
Other government grants	-	229	(229)	-	-
Other restricted funds	3,622	1,455	(1,320)	(529)	3,228
Pension reserve	-	-	27	(27)	-
	<u>3,690</u>	<u>10,914</u>	<u>(10,678)</u>	<u>(682)</u>	<u>3,244</u>
<b>Restricted fixed asset funds</b>					
Inherited on conversion	19,191	-	(511)	-	18,680
DfE group capital grants	5,553	252	(406)	589	5,988
Capital expenditure from GAG and other funds	5,819	-	(291)	66	5,594
	<u>30,563</u>	<u>252</u>	<u>(1,208)</u>	<u>655</u>	<u>30,262</u>
<b>Total restricted funds</b>	<u>34,253</u>	<u>11,166</u>	<u>(11,886)</u>	<u>(27)</u>	<u>33,506</u>
<b>Unrestricted funds</b>					
General funds	196	901	(893)	-	204
	<u>196</u>	<u>901</u>	<u>(893)</u>	<u>-</u>	<u>204</u>
<b>Total funds</b>	<u>34,449</u>	<u>12,067</u>	<u>(12,779)</u>	<u>(27)</u>	<u>33,710</u>

### 20 Analysis of net assets between funds

	Unrestricted Funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total Funds £'000
<b>Fund balances at 31 August 2025 are represented by:</b>				
Tangible fixed assets	-	-	29,630	29,630
Current assets	164	4,677	1,204	6,045
Current liabilities	-	(993)	(122)	(1,115)
Non-current liabilities	-	-	(239)	(239)
	<u>164</u>	<u>3,684</u>	<u>30,473</u>	<u>34,321</u>
<b>Total net assets</b>	<u>164</u>	<u>3,684</u>	<u>30,473</u>	<u>34,321</u>

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

### 20 Analysis of net assets between funds

(Continued)

	Unrestricted	Restricted funds:		Total Funds £'000
	Funds £'000	General £'000	Fixed asset £'000	
<b>Fund balances at 31 August 2024 are represented by:</b>				
Tangible fixed assets	-	-	30,262	30,262
Current assets	204	4,031	463	4,698
Current liabilities	-	(787)	(126)	(913)
Non-current liabilities	-	-	(337)	(337)
<b>Total net assets</b>	<b>204</b>	<b>3,244</b>	<b>30,262</b>	<b>33,710</b>

### 21 Pension and similar obligations

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Hertfordshire County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020, and that of the LGPS related to the period ended 31 March 2022.

Contributions amounting to £202k were payable to the schemes at 31 August 2025 (2024: £194k) and are included within creditors.

#### Teachers' Pension Scheme

##### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academy trusts. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

##### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions.

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

### 21 Pension and similar obligations

(Continued)

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation outcome are:

- Employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy). This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- Total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million.

The result of this valuation will be implemented from 1 April 2024. The next valuation result is due to be implemented from 1 April 2027.

The employer's pension costs paid to the TPS in the period amounted to £1,464k (2024: £1,288k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy Trust is unable to identify its share of the underlying assets and liabilities of the plan. Accordingly, the Academy Trust has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy Trust has set out above the information available on the scheme.

#### Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 20.6% for employers and 5.5% to 12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

<b>Total contributions made</b>	<b>2025</b>	<b>2024</b>
	<b>£'000</b>	<b>£000</b>
Employer's contributions	328	303
Employees' contributions	96	89
	—	—
Total contributions	424	392
	==	==
<b>Principal actuarial assumptions</b>	<b>2025</b>	<b>2024</b>
	<b>%</b>	<b>%</b>
Rate of increase in salaries	3.50	3.15
Rate of increase for pensions in payment/inflation	2.50	2.65
Discount rate for scheme liabilities	5.95	5.0
	==	==

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2025

#### 21 Pension and similar obligations

(Continued)

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2025 Years	2024 Years
Retiring today		
- Males	22.6	20.6
- Females	24.5	21.2
Retiring in 20 years		
- Males	24.2	24.9
- Females	26.2	25.9

#### Sensitivity analysis

Scheme liabilities would have been affected by changes in assumptions as follows:

	2025 £'000	2024 £'000
Discount rate + 0.1%	5,132	
Discount rate - 0.1%	5,294	5,603
Mortality assumption + 1 year	5,342	
Mortality assumption - 1 year	5,086	
Pension rate + 0.1%	5,294	5,827
Pension rate - 0.1%	5,132	
Salary rate + 0.1%	5,215	5,717
Salary rate - 0.1%	5,209	

#### Defined benefit pension scheme net asset

	2025 £'000	2024 £000
Scheme assets	6,829	6,173
Scheme obligations	(5,212)	(5,715)
Net asset	1,617	458
Restriction on scheme assets	(1,617)	(458)
Total liability recognised	-	-

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

21 Pension and similar obligations	(Continued)	
<b>The Academy Trust's share of the assets in the scheme</b>	<b>2025</b>	<b>2024</b>
	<b>Fair value</b>	<b>Fair value</b>
	<b>£'000</b>	<b>£000</b>
Equities	4,087	3,580
Bonds	1,548	1,667
Cash	182	185
Property	1,012	741
	<u>6,829</u>	<u>6,173</u>
Total market value of assets	6,829	6,173
Restriction on scheme assets	(1,617)	(458)
	<u>5,212</u>	<u>5,715</u>
Net assets recognised	<u>5,212</u>	<u>5,715</u>
The actual return on scheme assets was £420,000 (2024: £501,000).		
<b>Amount recognised in the statement of financial activities</b>	<b>2025</b>	<b>2024</b>
	<b>£'000</b>	<b>£000</b>
Current service cost	302	288
Interest income	(314)	(289)
Interest cost	283	277
	<u>271</u>	<u>276</u>
Total amount recognised	<u>271</u>	<u>276</u>
<b>Changes in the present value of defined benefit obligations</b>	<b>2025</b>	<b>2024</b>
	<b>£'000</b>	<b>£000</b>
At 1 September 2024	5,715	5,227
Current service cost	302	288
Interest cost	283	277
Employee contributions	96	89
Actuarial gain	(996)	-
Benefits paid	(188)	(166)
	<u>5,212</u>	<u>5,715</u>
At 31 August 2025	<u>5,212</u>	<u>5,715</u>

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

21 Pension and similar obligations	(Continued)	
Changes in the fair value of the Academy Trust's share of scheme assets		
	2025 £'000	2024 £000
At 1 September 2024	6,173	5,446
Interest income	314	289
Actuarial gain	106	212
Employer contributions	328	303
Employee contributions	96	89
Benefits paid	(188)	(166)
At 31 August 2025	6,829	6,173
Restriction on scheme assets	(1,617)	(458)
Net assets recognised	5,212	5,715

### Restriction of pension scheme assets

The net gain recognised on scheme assets has been restricted because the full pension surplus is not expected to be recovered through refunds or reduced contributions in the future.

## 22 Reconciliation of net income/(expenditure) to net cash flow from operating activities

	Notes	2025 £'000	2024 £000
Net income/(expenditure) for the reporting period (as per the statement of financial activities)		668	(712)
Adjusted for:			
Capital grants from DfE and other capital income		(909)	(252)
Investment income receivable	7	(132)	(95)
Finance costs payable		24	-
Defined benefit pension costs less contributions payable	21	(26)	(15)
Defined benefit pension scheme finance income	21	(31)	(12)
Depreciation of tangible fixed assets		961	986
Loss on disposal of fixed assets		5	-
(Increase) in debtors		(787)	(20)
Increase/(decrease) in creditors		206	(320)
Net cash used in operating activities		(21)	(440)

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2025

23 Analysis of changes in net funds	1 September 2024 £'000	Cash flows £'000	31 August 2025 £'000
Cash	2,257	1,536	3,793
Loans falling due within one year	(126)	4	(122)
Loans falling due after more than one year	(337)	98	(239)
	<u>1,794</u>	<u>1,638</u>	<u>3,432</u>

### 24 Long-term commitments

#### Operating leases

At 31 August 2025 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:

	2025 £'000	2024 £000
Amounts due within one year	-	4

### 25 Capital commitments

	2025 £'000	2024 £000
Expenditure contracted for but not provided in the financial statements	5,116	-

At 31 August 2025, the Trust was committed to completing a fire door replacement project, funded by CIF and reserves with total expected costs of £289k. Costs of £16k were incurred during the year, with anticipated costs to completion as at 31 August 2025 of £273k.

At 31 August 2025, the Trust was committed to completing a curtain walling replacement project, funded by CIF and reserves with total expected costs of £978k. Costs of £21k were incurred during the year, with anticipated costs to completion as at 31 August 2025 of £957k.

At 31 August 2025, the Trust was committed to completing a sports hall rebuild project, funded by donations, revenue from fundraising activities and reserves with total expected costs of £4,090k. Costs of £204k were incurred during the year, with anticipated costs to completion as at 31 August 2025 of £3,886k.

### 26 Related party transactions

Owing to the nature of the Academy Trust and the composition of the Board of Governors being drawn from local public and private sector organisations, transactions may take place with organisations in which the Governors have an interest. The following related party transactions took place in the financial period.

# DAME ALICE OWEN'S SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2025

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#### 26 Related party transactions

(Continued)

##### Expenditure related party transactions

L Taylor, spouse of G Taylor (Governor) is employed by the Academy Trust. L Taylor's appointment was made in open competition and G Taylor was not involved in the decision-making process regarding appointment. L Taylor is paid within the normal pay scale for her role and receives no special treatment as a result of her relationship to G Taylor.

M Conte and C Conte, close family members of P Bruno (Governor) are employed by the Academy Trust. M Conte's and C Conte's appointment were made in open competition and P Bruno was not involved in the decision-making process regarding appointment. M Conte and C Conte are paid within the normal pay scale for her role and receive no special treatment as a result of her relationship to P Bruno.

J Burrowes, close family member of D Burrowes (Governor) is employed by the Academy Trust. J Burrowes appointment was made in open competition and D Burrowes was not involved in the decision-making process regarding appointment. J Burrowes is paid within the normal pay scale for her role and receives no special treatment as a result of her relationship to D Burrowes.

In entering into the above transactions, the Academy Trust has complied with the requirements of the Academy Trust Handbook 2024.

##### Income related party transactions

The Worshipful Company of Brewers is a related party by the virtue of the fact that some governors (N Dolan, R Bromley and G Haigh) are members of the Worshipful Company of Brewers who are Trustees of the Dame Alice Owen's Foundation. During the year the Academy Trust recorded income of £980k (2024: £976k) from the Worshipful Company of Brewers acting as Trustee for the Dame Alice Owen Foundation.

The FE Cleary Schools Fund is a related party by virtue of the fact that two Trustees (G Haigh and G Keating) and one member (N Tindal) are Trustees of the Academy Trust. During the year the Academy Trust recorded income of £53k (2024: £66k) from The FE Cleary Schools Fund.

The Owen's School Association is a related party by virtue of the Parent Teacher Association of the Academy Trust. During the year the Academy Trust recorded income of £50k (2024: £ nil) from OSA.

The Academy Trust also operates a trading subsidiary company Dame Alice Owen's School Music Centre Limited, a company incorporated in the UK (England and Wales), company number 02836987. The directors of the company are appointed by the Academy. The main activities of the company are the operation of concerts and sale of exam materials on behalf of the Academy. All profits of the company are donated to the Academy.

#### 27 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

#### 28 Agency arrangements

The Academy Trust distributes 16-19 bursary funds to students as an agent for the DfE. In the accounting period ending 31 August 2025 the Trust had an unspent amount brought forward of £65k (2024: £54k) received £22k (2024: £25k) and disbursed £13k (2024: £14k) from the fund. An amount of £23k (2024: £25k) is included within other creditors and £51k (2024: £40k) is included within creditors: amounts falling due in less than one year relating to undistributed funds that are repayable to the DfE.